
Defense Program Overview

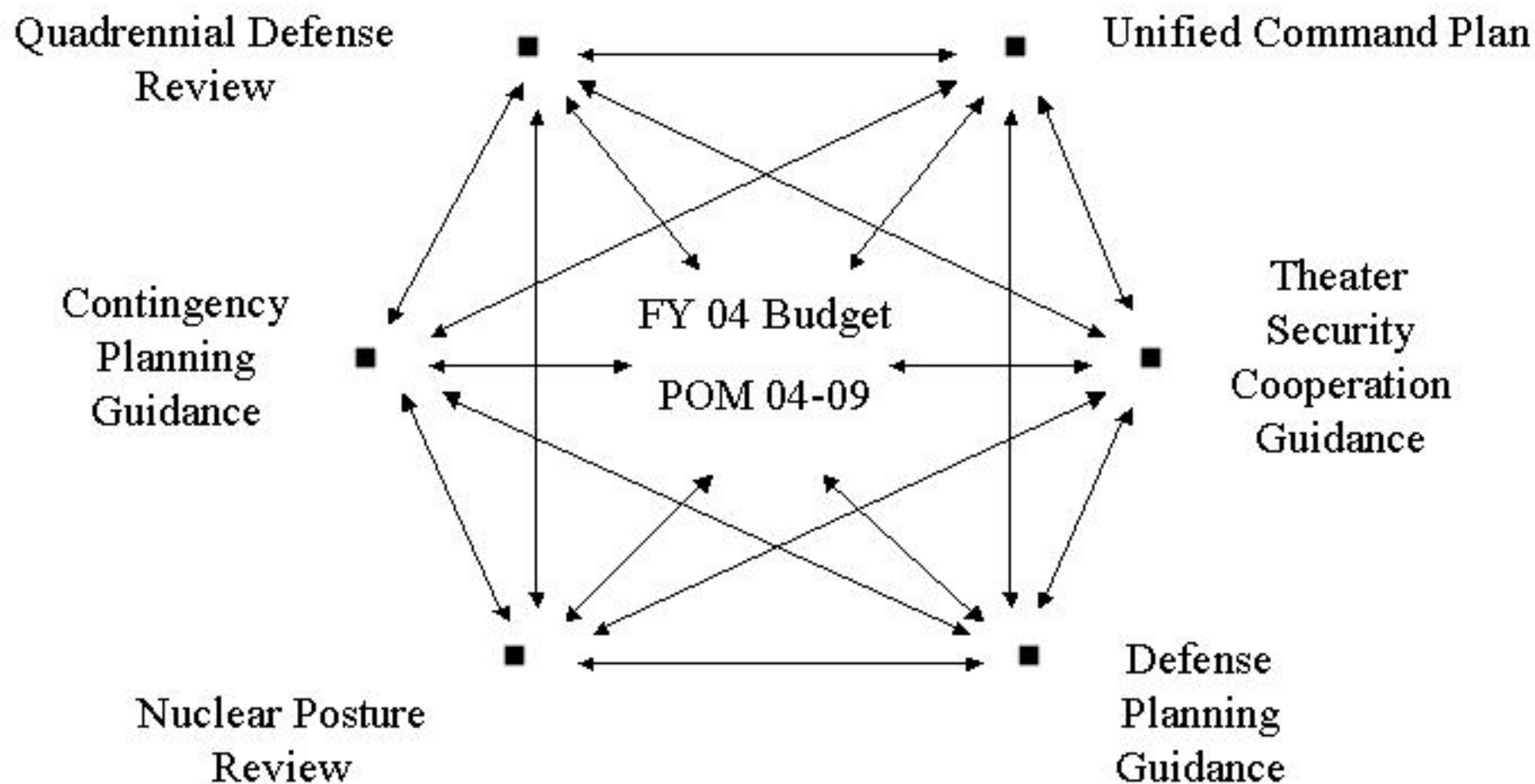
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Program / Budget Review in Context



Importance of FY 04 Budget

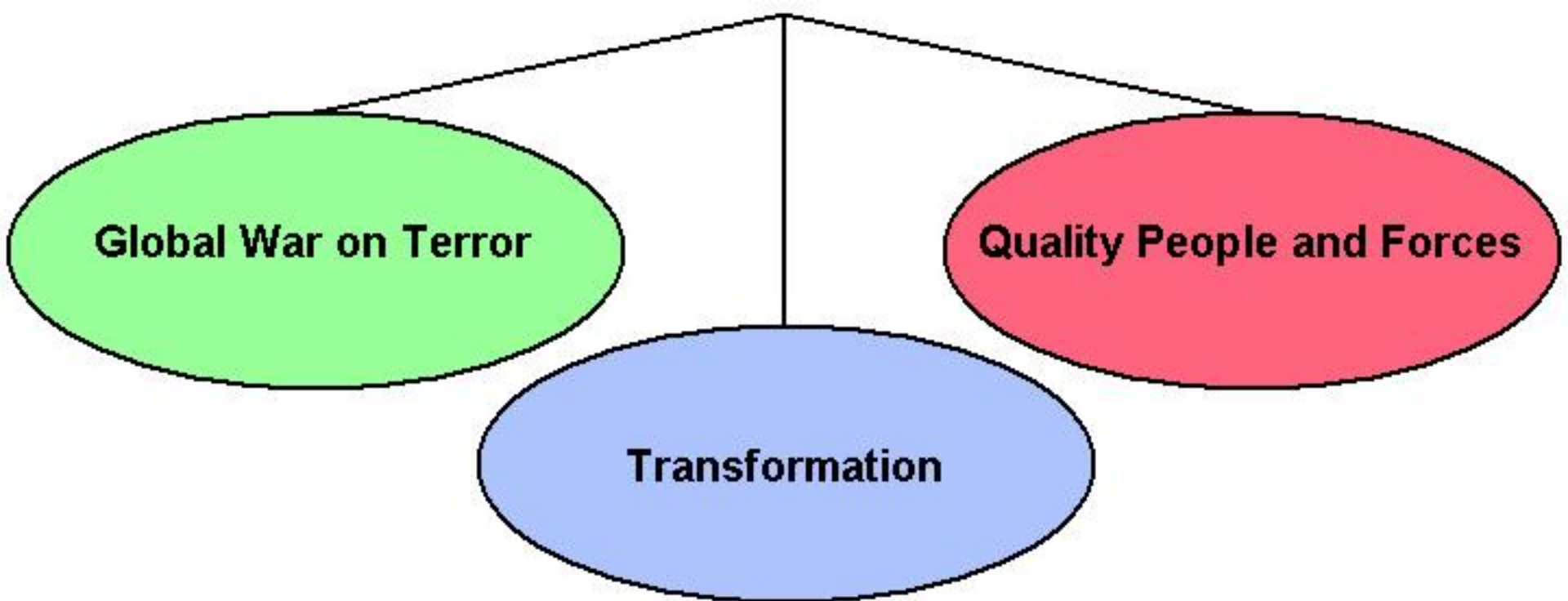
- **FY 04 Budget first to fully reflect the Administration's strategies and policies**
- **FY 04 - 09 plan will shape the force of the future**
 - **Must also meet near-term threats**
- **Achieving objectives requires major decisions**

Objective: Meet Today's Threat While Preparing for Tomorrow's Challenges

Evolving Political - Military
Environment

Stressing Military - Technology
Environment

Goal: Balanced Program



A diagram illustrating a balanced program goal. At the top, the text 'Goal: Balanced Program' is centered. Below it, three ovals are arranged in a triangular pattern, connected by lines to a central point above them. The left oval is green and contains the text 'Global War on Terror'. The right oval is pink and contains the text 'Quality People and Forces'. The bottom oval is blue and contains the text 'Transformation'.

Global War on Terror

Quality People and Forces

Transformation

Accomplishments / Initiatives

FY 02 President's Budget* / FY 03 President's Budget

- **Investment in People, Forces and Transformation**

- **People**

- Largest overall pay raise since 1982; over \$1 billion targeted to mid-grade officers and NCOs*
 - Elimination of out-of-pocket housing costs by FY 05
 - Services meeting goals for retention of critical mid-career members

- **Readiness**

- Air Force mission capable rates increasing
 - Navy ship maintenance increased to CNO goal

- **Facilities**

- Facilities maintenance and repair funding increased by 7% per year
 - \$2 billion per year added to recapitalization accounts: recapitalization rate declining from 200+ years to 67 years

- **Investment**

- Almost \$8 billion added for realistic budgeting of key recapitalization programs
 - Over \$10 billion added to procure an additional 43 C-17s
 - Increased investment in future transformation by adding almost \$12 billion to Science & Technology accounts
 - Formulated and funded a responsive and evolutionary Missile Defense plan*
 - Transformational space systems – Space-based Radar, GPS -- received over \$5 billion for development and procurement

FY 03 President's Budget

Key Decisions

- **Programs**

- Crusader to FCS / Precision
- B-1 modernization
- Acceleration of UAVs / UCAVs
- SBIRS Low restructuring
- DD-21 to DD-X
- SSBN to SSGN
- Navy “Area-Wide” restructuring
- Crew rotations
- Laser comms
- C4ISR funding

- **Stewardship**

- Acceleration of acquisition, spiral development technique
- BRAC
- Adjust footprint for future
- New system to balance risks
- Financial management reengineering

Guidance for Defense Planning

FY 04-09

- **Highlight critical joint warfighting capabilities**

Countering asymmetric threats

Strike

C4ISR

Space

Special Operations

Information operations

Availability of joint forces

Logistics

Training

- **Stress capabilities not platforms or systems**

- **Balance risk in context of new strategic direction**

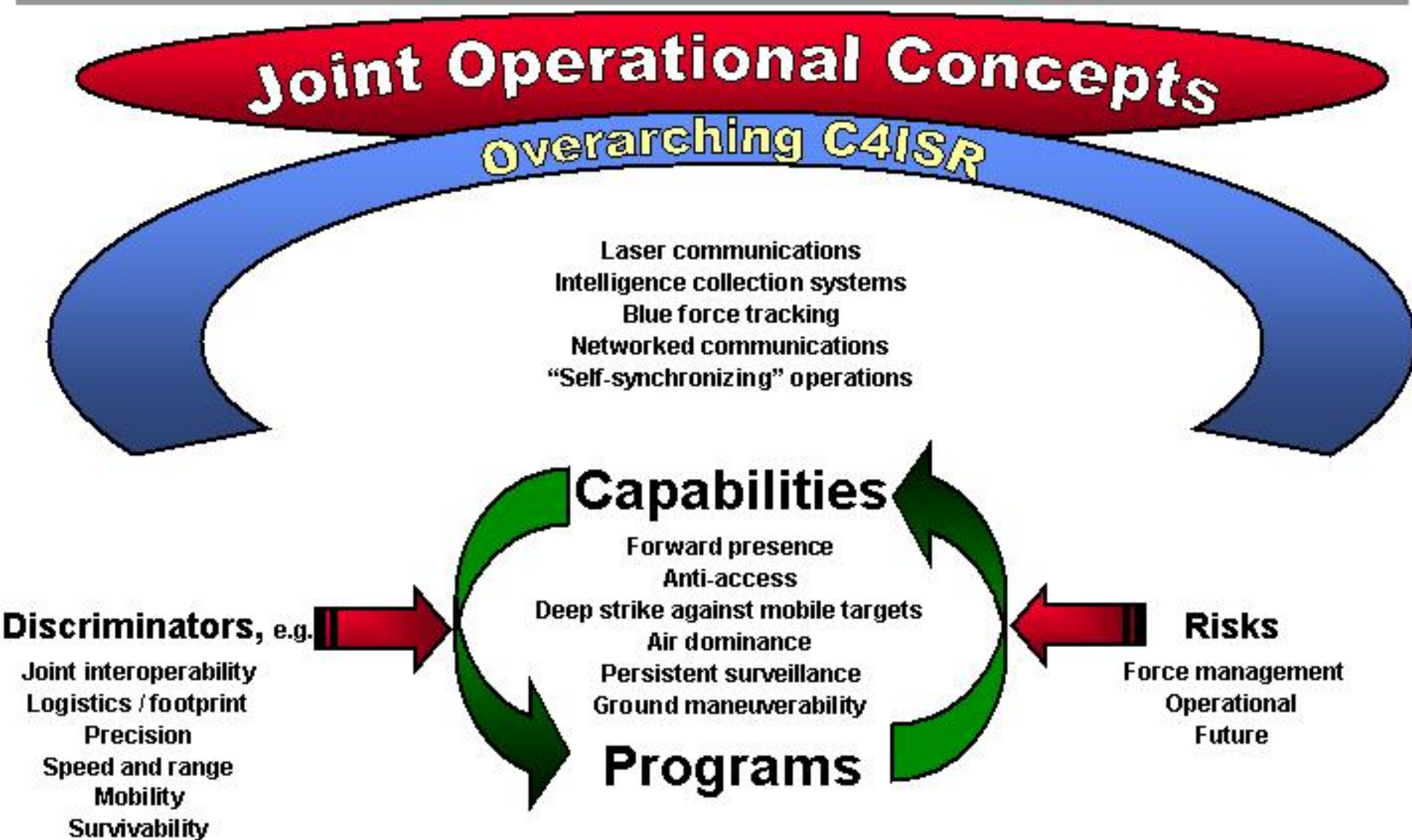
Decrease risk in:

- Homeland defense
- Swiftly defeating the enemies' efforts
- Transformation
- Strains on highly-tasked personnel
- Joint Operations
- Experimentation
- Quality of life / housing
- Theater security cooperation

If necessary, accept increased risk in:

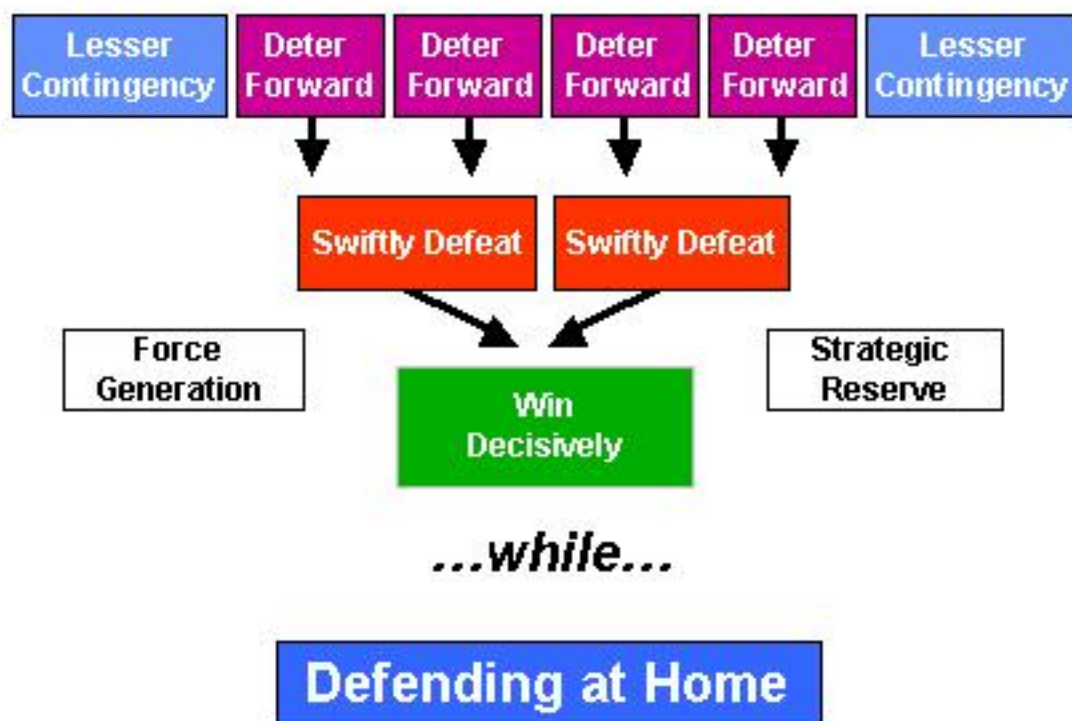
- Areas of distinct U.S. advantage
- Forces for winning decisively in a second conflict
- Non-essential deployments / standing alerts
- Smaller-scale contingencies
- DoD-wide indirect overhead costs

Context for Evaluation



Evaluate Programs for Contribution to New Strategy

QDR 2001 Planning Construct 4-2-1



DPG 04 Original Studies

Operational Availability
Executing Swiftly Defeat.
Force Generation and Rotation Ratios
Active/Reserve and Tooth-to-Tail Mix
Worldwide Pre-positioned Assets
Strategic Reserve
Options for US Military Presence in East Asia and Europe
Options for Improving Logistics (TRANSCOM/ DLA Merger)
Redressing Low Density/ High Demand Shortfalls (Pt 1)
Redressing Low Density/ High Demand Shortfalls (Pt 2)
Cruise Missile Defense Strategy
Munitions Requirement Process
Enduring Freedom Lessons Learned
Long Range, Global Precision Engagement
Alternative Interoperability Strategies
Common Operational Picture
C4ISR Report
Human Intelligence Improvements
Intelligence Support for New Defense Strategy
Air Force Space Study
Information Operations Roadmap
IO Roadmap - Policies and Procedural Controls
IO Roadmap - Relation with Public Diplomacy and Public Affairs

IO Roadmap - Organization
IO Roadmap - Career Force
IO Roadmap - Education and Training
IO Roadmap - Analytic Support
IO Roadmap - CNA
IO Roadmap - CND: Integration
IO Roadmap - CND: Attribution
IO Roadmap - CND: Insider Threat
IO Roadmap - Electronic Space Analysis Center
IO Roadmap - Transform EW Capabilities
IO Roadmap - PSYOP
IO Roadmap - OPSEC
Advanced Mobility Concepts
Training Transformation Implementation Plan
Alternatives for Navy Shipbuilding
Linking S&T to Transformation
Streamlining Decision Process
Assessment of Defense Business Agencies
Public Affairs
Review of E-6 Program
Joint Airborne Electronic Attack

DPG 04 Original Studies (cont)

Junior Personnel Housing Review
Update on Sea Swap Experiment
Metrics for the Global Joint Force Presence Policy
GJFPP-
Options for Organizing US Northern Command
Continuity of Operations
BMDS Test Bed Options
BMD Production, Deployment and Operations
Options
BMD Concepts for US Forces Abroad and Allies
Biological Defense Implementation and
Diagnostics/Forensics Requirements
Annual Review of CBRNE Joint Requirements
Transformation Communications Study
Defense Warning Office
Space Strategy
Aerial Refueling of UCAVs
Alternatives for Joint Multi-Mission Aircraft
Special Access Programs
Operational Testing & Evaluation
DoD Electronic Business Strategy
Projecting Investment Consequences past the
FYDP
Tanker Replacement
Range Management
Space Based Radar
Comanche
Army Indirect Fire Alternatives
CVN(X)

Transformation Planning Guidance
Realizing the FY2003-07 DPG/QDR
transformational operational goals
Headquarters Redesign and Realignment:
Nuclear Force Protection
Force Protection Manpower Methodology
Integration of Defensive Capabilities
CONOPS (TTP) for Bio Attack Warning and
Defense
Joint Mission Essential Task List-based training
proficiency assessments provided to CJCS
Defeating Hard and Deeply-Buried Targets
(HDBTs) program
Remote and Unwarned Sensing
Intelligence Experimentation on EBO
Space Operations Proficiency
Integrated battle management/ command, control,
and communications system
Deployment Deliberate Planning Process Tool
Demonstration
Assess Alternatives for a Worldwide
Infrastructure Database
DoD-wide Financial Management Enterprise
Architecture
Chemical Demilitarization
F-22
V-22

Issues for Analysis

Cross-Cutting Capability and Process Issues

- Operational Availability
- Active/Reserve Mix
- Rotation Ratios
- Headquarters Redesign, Realignment, Cuts
- Training Transformation
- Streamlining Decision Processes
- Enterprise Architecture/Financial Systems
- Space Strategy

Major Program Issues

- Key Programmatic Reviews
 - F-22 and Alternatives
 - EA-6B and Alternatives
 - Indirect Fire Alternatives
 - Comanche and Alternatives
 - V-22 and Alternatives
 - KC-135
 - CVN(X) and Alternatives
 - Space Based Radar
- Additional Studies/Analysis
 - Naval Shipbuilding
 - AC-130 Gunship

Other Guidance Issues

- Defense Agencies
- Cruise Missile Defense
- Advanced Bio Defense
- C4ISR
- Information Operations Road Map
- Space Protection
- Long Range Strike
- Precision Munitions
- Anti-Armor Munitions
- Joint Multi-Mission Aircraft
- Substandard Housing and Barracks
- Chemical Demilitarization
- Enduring Freedom Lessons Learned

Other Major Resource Issues

- MDA Deployment Guidance
- Redressing HD/LD
- Infrastructure Recapitalization

Matters of Interest

- **Shipbuilding**
 - CVNX
 - DD-X
 - Littoral combat ships
 - Maritime pre-positioning forces
- **Aerospace**
 - Combat aircraft
 - Helicopters
 - Space systems
- **Telecommunications**
 - Transformational comms
 - Fiber optic backbone
- **Other sectors**
 - Armored vehicles

Summary

- **FY 04 Budget first to fully reflect the Administration's strategies and policies**
- **FY 04 - 09 plan will shape the force of the future**
 - Must also meet near-term threats
- **Achieving objectives requires major decisions**
- **Keys to success:**
 - Protecting our people
 - Maintaining a ready force
 - Sustaining our investments into the future